



CCBA[®]

CERTIFIED



CERTIFICATION OF CAPABILITY IN BUSINESS ANALYSIS[™]

CCBA[®] HANDBOOK

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1.0 Introduction

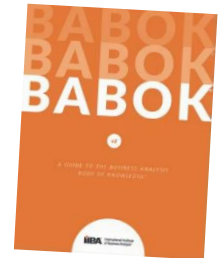
Candidates pursuing the Certification of Capability in Business Analysis™ (CCBA®) designation have access to two helpful resources for the candidate journey:

	The CCBA Handbook (this document)	The CCBA Step-by-Step Application Process Guide
Purpose	Provides detailed information and requirements for candidate eligibility, exam preparation, identification, security, technology (specific to your exam format) and taking the exam.	Provides step-by-step support on how to complete and submit the CCBA Application in the My IIBA portal.

As a candidate, you are:

- Required to read this [CCBA Handbook](#) in its entirety
- Encouraged to refer to the [Step-by-Step Guide](#) throughout the application process

The CCBA certification is the globally recognized credential for business analysis professionals who are skilled in working effectively with stakeholders, modeling business processes, and identifying and evaluating opportunities for better business outcomes.



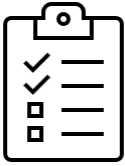
Credentialing and Accommodation Policies

IIBA’s credentialing policies and practices are guided by the International Standards Organization, ISO/IEC 17024, and the National Commission for Certifying Agencies.

IIBA is committed to providing full access to its credentialing products and services and complying with regional laws and regulations, including the Americans with Disabilities Act (ADA) and Accessibility for Ontarians with Disabilities Act (AODA).

Information about **testing accommodations** is available on the [Exam Information](#) page, under “Candidate Frequently Asked Questions.” To request accommodations, please contact certification@iiba.org. See the [Extenuating Circumstances Policy](#) for our guidelines on hardship-based extensions.

2.0 Nine Steps to Certification



1. Fulfill Your Eligibility Requirements

CCBA is for business analysis professionals with 2-3 years of experience in business analysis. To be eligible for this certification, you must have completed the following requirements:

- 21 professional development hours (within the last 4 years)
- 3,750 work history hours (within the last 7 years)
- 2 references

Professional Development

- The 21 hours must align with A Guide to the Business Analysis Body of Knowledge® ([BABOK® Guide Knowledge Areas](#)) and follow these [education and training standards](#) that enable the transfer of learning and assessment:
 - A moderator or facilitator for the session who leads the group/individual through the material.
 - Measurable learning objectives directly applicable to the role of the business analysis professional.
 - Opportunities for students to interact with the material and ask questions.
 - Opportunities for students to practice the task or objective being presented and be assessed by the facilitator/moderator.
- [IIBA Training and Academic Partners](#) offer a variety of learning options. You can search this database for CCBA and filter for location, virtual, in class, etc. These courses have been assessed and validated by IIBA and automatically qualify towards the professional development requirements.

Work History

The 3,750 hours of work experience is approximately 2-3 years of business analysis work that must align with the [BABOK Guide Knowledge Areas](#) and include:

A minimum of 900 hours in each of 2 Knowledge Areas

or

A minimum of 500 hours in each of 4 Knowledge Areas

References

The two required references should know you for at least 6 months. They can be a credentialed CCBA®/ CBAP®, a career manager, or an internal or external client. References must provide a work email, not Gmail, Hotmail etc.

Not Eligible?

You may qualify for the [Entry Certificate in Business Analysis™ \(ECBA™\)](#).



2. Purchase the CCBA Application

[Login with your IIBA credentials](#) or [create a new account](#).

From your profile page, open the Certification menu.

Select My Certifications, CCBA and

[Get Started](#)

Important Information About Your Application

This fee is required to create your CBAP® application and verify progress towards meeting its requirements. Please note the exam fee is a separate fee. This fee is non-refundable and non-transferable, and your application will expire within 12 months of purchase.

- It is your responsibility to ensure you do not let your application lapse.
- If your application lapses, you will need to repay the application fee, re-verify that you meet the requirements, and pay the exam fee.

Application is valid for one year.

This allows you one year to enter your hours and references into your IIBA BA Development Log. Review the [CCBA Step-by-Step Application Process Guide](#) for detailed steps on how to enter your information.

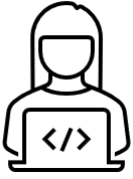
Once the application is submitted and approved, you will get a **new one-year term** that starts on your approved application date.

This is the one-year term in which you have up to three exam attempts. Each exam attempt purchase is valid for six months from the date of the exam purchase or until the one year approved term expires, whichever comes first.

For example:

If you purchased an application on January 1, 2026, you have until January 1, 2027 to complete and submit. If you completed it and submitted it on March 15, 2026 and it was approved on March 15, 2026. Your application would now be valid from March 15, 2026 to Mar 15, 2027.

If you purchased an exam on April 1, 2026, you must complete the exam by October 1, 2026. If you took the exam on October 1, 2026 and failed, you could then buy an exam rewrite.



If you purchased your exam rewrite on November 1, 2026, you would have until your application term end date of March 15, 2027 to attempt the exam. Note that this is less than six months because of when your application term ends. **You can purchase up to 3 exam attempts from March 15, 2026 to March 15, 2027.**

- There is a cost associated with each exam attempt

We encourage applicants to take the first exam early enough to provide time for (up to two) retakes if necessary.

3. Enter Your Eligibility Details into the BA Development Log

Review the [CCBA Step-by-Step Application Process Guide](#) for detailed steps on how to enter your information into IIBA's BA Development Log. The guide will take you through the details to track your hours.



4. Submit your Application and Agree to the Attestations

Complete this step when your application is ready.

[Login with your IIBA credentials.](#)

From your profile page, open the Certification menu.

Select My Certifications, CCBA and

[Get Started](#)

You will be asked to read and abide by:

- [Code of Ethical Conduct and Professional Standards](#)
- [IIBA Certification and Recertification Terms and Conditions](#)
- CCBA Certification Handbook

Upon submission, if your application is "approved pending audit", you must complete the audit process and submit your Professional Development documents for validation. Your personal and work history references will be contacted. When your application passes the audit, you will receive an email confirming the approval and next steps on how to purchase the exam.



5. Purchase the Exam

[Login with your IIBA credentials.](#)

From your profile page, open the Certification menu.

Select My Certifications, CCBA and

Get Started

Special Terms and Conditions

- From the day IIBA receives payment for your exam, you will have **six months** to schedule and take your exam, as long as your application term hasn't expired.
- If you have to rewrite the exam, you must purchase and write your exam within your active term
- There is a fee associated with each exam attempt.
- The [exam rewrite fees](#) are not included with the initial exam fee.
- If you have not taken the exam before your application expiry date, you will be required to complete a new application and repay the application fee as well as any exam fee.

Candidates have **30 days from the day IIBA receives payment to request a refund**. After 30 days, the exam fee payment will become non-refundable. This fee is non-transferable.

Note: Certification terms are subject to change without notice.



6. Study and Prepare for the Exam

Exam Structure

- Duration: 180 minutes
- Questions: 130 multiple-choice, scenario-based questions
- Format Options: 1) Online Remote Proctored
or
2) PSI Test Center
- Type: Competency-based

[Exam Format and Navigation](#)

Knowledge Areas

The exam covers 6 Knowledge Areas (KAs) that align to the BABOK Guide. They are further categorized into competencies and proficiency levels. Study the [BABOK Guide](#) and the [Competency & Proficiency Levels](#).

CCBA Exam Blueprint

Knowledge Areas (KA)	% of Questions per KA
1. Business analysis planning and monitoring	12%
2. Elicitation and collaboration	20%
3. Requirements life cycle management	18%
4. Strategy Analysis	12%
5. Requirements analysis and design definition	32%
6. Solution Evaluation	6%

Study and Learning Options

- [IIBA Training and Academic Partners](#)
 IIBA endorses education and training delivered by Training and Academic Partners to support the ongoing development of business analysis professionals throughout their careers.
- [IIBA Training Partner Exam Prep Courses](#)
 IIBA curates a list of Certification Exam Prep Courses, including scheduled, on-demand, virtual, and classroom options. Updated quarterly.
- [IIBA Chapter Events and Study Groups](#)
 IIBA offers a directory of Chapter Events and Study Groups, with the ability to filter for language and virtual format. Candidates are encouraged to form and maintain a connection to their local chapter to engage in a variety of activities and career milestones.

Self-Directed Learning Resources:

- The [BABOK Guide](#) and the [Business Analysis Standard](#) are study resources.
- IIBA's [KnowledgeHub](#) provides online, searchable access to *the Standard* and the *BABOK Guide* as well as other supporting materials. [IIBA members](#) have free access to these materials.



7a. Review Rules and System Requirements: Online Remote Proctored Exams

The CCBA exam administration is managed by IIBA’s exam delivery partner PSI.

The CCBA exam is offered in two ways:

1. As an online remote proctored exam
Or
2. At PSI Test Centers around the world.

This section describes the rules and system requirements for online remote proctored exams. If you prefer to take your exam at a PSI Test Center, please review the next section of this handbook, step 7b.

Candidate Responsibility

If you do not meet the requirements on your exam day, you will not be able to take the exam and will forfeit your exam fee.

You Must Have the Following:

Government-issued Photo Identification (ID)

The ID must be valid (not expired) and original (not a photocopy). Temporary ID is not accepted. It must be written in western characters, showing your picture and signature.

Your **first name** and **last name** must match exactly in three places: your identification, IIBA and PSI. There can be no differences. If your name does not match your identification, you must notify IIBA. **Only IIBA can make the required update for you** and can be contacted at certification@iiba.org. All updates must be done at least **1 week before** your scheduled exam, or you will not be able to take the exam.

The following identification is **ACCEPTED**:

- Government-issued driver's license
- US department of state driver's license
- National, state, or country-issued identification card
- Government-issued passport
- Passport card

Photo ID Capture for Check-In

Taking a picture of the Photo ID is part of the process for online remote proctored exams. This can be done at check-in or when scheduling the exam. For details refer to the [IIBA Guide to Online Proctored Exams](#).

For Online Remote Proctored Exams, You Must Also Have the Following:

1. Internet and Technology Requirements

A reliable internet connection and a compatible personal computer, laptop, microphone, camera, and operating system are required. Do the [System Compatibility Check](#) and read the [IIBA Guide to Online Proctored Exams](#) for specifications.

Do not use company office or company laptop/computer to sit for an online remote proctored exam as work environments and company computers often have firewalls and restrictions.

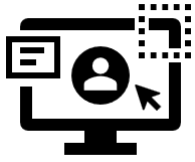
2. Room and Workspace Requirements

A quiet room and clear workspace are required. Read the [IIBA Guide to Online Proctored Exams](#) for full details and rules on what is allowed and not allowed during the exam.

Review These Resources Before Your Online Remote Proctored Exam:

- [IIBA Guide to Online Proctored Exams](#)
- [IIBA Exam Information](#) for exam terms, refunds, rescheduling, cancellation policies and requests for exam accommodation
- [PSI Online Proctoring Experience](#) video outlining exam day protocol

7b. Review Rules and System Requirements: Exams at PSI Test Centers



The CCBA exam administration is managed by IIBA’s exam delivery partner PSI®.

The CCBA exam is offered in two ways:

1. As an online remote proctored exam
- Or
2. At PSI Test Centers around the world.

This section describes the rules and system requirements for exams taken at PSI Test Centers. If you prefer to take your exam online with a remote proctor, please review the previous section of this handbook, step 7a.

Candidate Responsibility

If you do not meet the requirements on your exam day, you will not be able to take the exam and will forfeit your exam fee.

You Must Have the Following:

Government-issued Photo Identification (ID)

The ID must be valid (not expired) and original (not a photocopy). Temporary ID is not accepted. It must be written in western characters, showing your picture and signature.

Your **first name** and **last name** must match exactly in three places: your identification, IIBA and PSI. There can be no differences. If your name does not match your identification, you must notify IIBA. **Only IIBA can make the required update for you** and can be contacted at certification@iiba.org. All updates must be done at least **1 week before** your scheduled exam, or you will not be able to take the exam.

The following identification is **ACCEPTED**:

- Government-issued driver's license
- US department of state driver's license
- National, state, or country-issued identification card
- Government-issued passport
- Passport card

Security Wanding Protocol at Test Centers

Check-in at Test Centers includes a required metal detection wanding inspection by trained Test Center Administrators (TCAs). This protocol is designed to ensure that no unauthorized devices or items enter the testing area. Those who decline the

wanding protocol (and have not been granted an exemption) will be required to reschedule their exam.

For those with metal implants the wand may indicate an alert, and a standard physical security check will follow. If there is an alert upon rescan, and there is no item to disclose, testing can proceed with close monitoring. If a prohibited device is found and the test taker does not provide an explanation, PSI's security team will determine whether the test taker can sit for the exam.

The wands are American Heart Act Certified. Per PSI, they will not interfere with or harm the operation of any medical device. If test takers opt for an exemption, they must bring documentation from a healthcare provider to the Test Center.

The Test Center Administrator may take your photo or digital fingerprint during the check-in process.

Review These Resources Before Your Exam at a PSI Test Center:

- [IIBA Exam Information](#) for exam terms, refunds, rescheduling, cancellation policies and requests for exam accommodation
- [PSI Test Center Experience](#)




8. Schedule Your Exam

Within your IIBA profile page, the **Schedule/Cancel/Launch Exam** goal allows you to Schedule, Reschedule, Cancel, and Launch your exam.

PSI requires **48 hours** to schedule, reschedule or cancel. If, at any time you require to cancel or reschedule your exam, **you must do so at least 48 hours in advance** or you will forfeit the exam fee.

Use the information below to schedule your online remote proctored exam or for scheduling at a PSI Test Center.

1. [Login with your IIBA credentials.](#)
2. From your profile page, open the Certification menu.
3. Select My Certifications, CCBA and then  to **Schedule/Cancel/Launch Exam**.

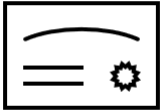
You'll be redirected to the PSI Scheduling Page.

4. Select **View Available Tests**.
5. Complete the scheduling process as per the onscreen prompts.
6. For online remote proctored exams **only**:
 - You have the option to upload a picture of your Photo ID to the PSI Booking Platform. This allows for pre-verification of the ID and a smoother check-in experience on test day. For details, follow the information in the [IIBA Guide to Online Proctored Exams](#).
 - Complete the **PSI Tutorial Test** at least one time (and up to three times) prior to your scheduled exam to:
 - Ensure you meet security requirements for exam launch
 - Practice the room scan
 - Experience the exam format

To access it, use the link provided by PSI in your booking confirmation email or through the PSI Scheduling Page.

- It will take approximately 30 minutes to complete
- The launch link will expire 2.5 hours before scheduled exam time


Read more about the [PSI Tutorial Test](#).



9a. Get Certified: Online Remote Proctored Exams

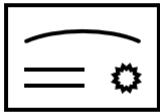
For Online Remote Proctored Exams

The “Schedule/Cancel/Launch Exam” goal is where you will launch your exam on your scheduled exam date and time. You can log into your exam a half hour (30 minutes) before the exam start time.

1. To launch your exam, you must login with your [IIBA credentials through the IIBA portal](#), as it follows the single sign-on procedure. **Do not log in directly to PSI at any time.**
2. From your profile page, open the Certification menu.
3. Select My Certifications, CCBA and then  to **Schedule/Cancel/Launch Exam.**
You will be redirected to the PSI platform.
4. Select **Launch Exam.**
5. Follow the check-in procedure and connect with your proctor.
6. Complete the exam.

Exam Completion

When your exam is completed, you will receive a pass or fail result on the screen. A confirmation of your result will be emailed to you from IIBA within 48 hours.



9b. Get Certified: Exams at PSI Test Centers

For PSI Test Centers

Arrive at the PSI Test Center you registered with, at least a half hour (30 minutes) before the exam start time.

The Test Center supervisor will check your identification, do a security check, guide you through the process and help you launch the exam.

Exam Completion

When your exam is completed, you will receive a pass or fail result on the screen. A confirmation of your result will be emailed to you from IIBA within 48 hours.

3.0 Your Badge and Certificate

Once you have successfully passed the exam, your name will appear within the [Digital Badge Program & Certified Professional Directory](#) unless you have opted out. You can access your certificate and badge directly from this page to download a copy or share on LinkedIn.

IIBA reserves the right to revoke the certification at its discretion and to conduct random audits.

4.0 Maintaining Your Certification

Individuals who have attained the CCBA designation must demonstrate an ongoing professional commitment to maintain their certification by satisfying the Recertification Program requirements.

Review the [CCBA Recertification Handbook](#) for requirements on how to record your 60 Continuing Development Units (CDUs) online in the BA Development Log every three years.

For over 20 years, International Institute of Business Analysis™ (IIBA®) has helped shape the practice of business analysis to achieve better enterprise outcomes. A professional association with 30,000 members, 120 chapters, 1,500 volunteers, and 500 partners worldwide, IIBA supports the recognition of business analysis within organizations. It enables networking and community engagement, provides foundational standards and resources, and offers internationally recognized certification programs for career advancement.

For more information, visit iiba.org.

